

## **Schools Structural Maintenance Programme (SSMP) Update**

### **Programme Compilation Method**

1. The County Council, as part of its strategic asset management plan, carry out a programme of condition surveys on all its buildings every 5 years. The County Council consider the conditions survey data they hold, together with intelligence held by local managers of buildings and its own maintenance teams to prioritise the expenditure of funding received from central government under the Schools Structural Maintenance Grant.
2. As approved by the Capital Investment Board prioritisation of the SSMP is primarily based on the County Councils PUF rating (Performance, User, Fabric) was granted. This methodology has been applied since.
3. The intent is to deal with the highest priority repairs and maintenance needs. These needs are considered against:
  - a) The condition survey data,
  - b) Existing repairs and maintenance programmes,
  - c) Basic need programme,
  - e) Programme and compliance pressures because of the devolution of DSG funding to maintained schools

### **Process of movement from Carillion to County Council**

4. The 2018-19 programme of works was identified using the above criteria and ratified by CIPB and Cabinet soon after the collapse of the Carillion contract.
5. In general, limited information was transferred to the County Council when the Carillion contract ceased, however the condition data for the majority of maintained schools that was collected under the Carillion contract is available. This high-level condition data identifies major repair/life cycle replacement items.
6. The information above was used to draft an initial programme. To ensure that the data used was robust, a programme of inspections were undertaken by County Council Building Surveyors and Engineers, of the highest priority items. This inspection detailed the urgency, scope and budget cost of the works initially identified.

7. This collected information was then re-assessed from a PUF rating perspective to identify the most urgent items to be delivered within the budget allocated.
8. The 2019-20 programme of works have been identified and a report is being drafted for approval at the April CIDG.

### **SSMP Programme 2018-19**

9. The agreed programme for 2018-19 consisted of 14 major projects, which included some projects that were carried forward from the Carillion contract.
10. Seven operationally critical projects have been successfully completed by the County Councils project delivery team.
  - Blewbury School – Heating pipework and boiler replacement.
  - Bloxham School – Structural repairs to roof.
  - Crowmarsh Gifford School - Pitched roof replacement due to structural failure.
  - Fir Tree School – Pitched roof replacement due to structural failure.
  - St Francis School – Hot and cold-water pipework replacement.
  - St Swithuns School – Replacement lintels.
  - Windmill School– Boiler replacement.
11. The remaining projects from the 2018/19 programme have been carried over and scheduled to be delivered within the 2019-20 programme. This rescheduling of works will have minimal impact on the school's operation as these projects are predominantly condition based and re-profiling will not cause any major inconvenience.

### **SSMP Programme 2019-20**

12. The draft programme for 2019-20 (which includes the carried over projects from 2018-19) is currently being finalised with Education, Corporate Landlord, Energy and Estates. A report will be compiled for April CIDG to ratify the programme. Once the programme is ratified the schools will be contacted to notify them of their inclusion in the programme.

### **Main Issues / Mitigations / Opportunities / Way Forward**

13. The main issue faced following the Carillion collapse was to establish stability and at the same time carry on with the set programme of works minimising any service disruption. This includes various resource issues, permanent delivery model applied and overall long-term strategy.

14. The team have done a fantastic job carrying on delivering as per the programme under the circumstances i.e. moving on from an outsourced delivery model to now re-establishing an in-house long-term delivery team.
15. This situation has presented an opportunity for the County Council to re-evaluate the way services are being delivered and hence the current on-going development of an in-house FM and Construction unit.